



/ 7·V +D]LUD 0DQXIDFWXULQJ IDFL  
DV ¶\$ 0 1DLN +HDY\ (QJLQHHULQJ &

0XPEDL 'HF /DUVHQ 7RXEUR ,QGLDQ PXOWLQDWLRQDO HQJDJH  
7HFK 0DQXIDFWXULQJ DQG 6HUYLEFHV KRQRXUHG LWV &KDLUPDQ  
PDQXIDFWXULQJ IDFLQW\ LQ +D]LUD 6XUDW DV \$ 0 1DLN +HDY\  
0U 6 1 6XEUDKPDQ\DQ 616 &M0LG0''/77V %RDUG RI 'LUHFWRU  
XQDQLPRXVO\ GHFLGHG WR KRQRXU WKH &KDLUPDQ 0U \$ 0 1DLN  
VHW\@LQK XSLW\DP\0·DUJSE I\$GK0WV\ QW +D]LUDU DQFDU +XDDWR E\LO

vw

LQ WKH SUHVHQFH RI VHC  
/ 7 H[HFXWLYHV DQG JRYHUQPHQW RIILFLDOV1D6SHV2DNDQJ RQ WKH  
RYHUZKHOPHG DW WKLV JHVWXUH E\ WKH &RPSDQ\·V OHDGHUVKL  
DFNQRZOHGJPHQW RI WKH FRQWULEXWLRQ LQ WUDQVIRUPLQJ D  
WRGD\ EH GHVFULEHG DV WKH SULGH RI WKH QDWLRQ +D]LUD  
PDQXIDFWXUH HTXLSPHQW IRU FULWLFDO VHFWRUV RI WKH HFRQR  
WKDW PDNH ,QGLD SURXG ·µ

7KUHGHGHDV DJR WKH VLWH QHDU WKH PRXWK RI WKH ULYHU  
ZDV RQFH D VZDPS\ ZDVWHODQG WKDW XVHG WR EH LQXQGDWHG  
ZDV WKHQ KHDGLQJ WKH +HDY\ (QJLQHHULQJ DQG (3& SURMHFWV  
WKLV PDUVKODQG WKH ZDWHU IURQW FRPSOH[ WKDW ZRXOG P  
DVSLUDWLRQV WR PDQXIDFWXUH RYHU GLPHQVLRQHG DQG FRPSOH  
0U 1DLN ODWHU DOVR GURYH WKH FKDQJH WKDW OHG WR D PXOW

LQFOXGLQJ WKH 8 6 &DQDGD DQG )UDQFH  
2YHU WKH \HDUV +D]LUD KDV VHW PXOWLSOH JOREDO EHQFKPD  
ZRUOG·V ELJJHVW UHDFWRUV IRU VHYHUDO UHILQHULHV DQG SHW  
DQG FULWLFDO HTXLSPHQW IRU GHIHQFH \$ KLJKOLJKW RI WKH GI  
WKH PDQXIDFWXUH RI KRZLW]HUV ² WKH . 9DMUD ² ZKLFK KDYH VL  
\$UP\

