

PRESS RELEASE

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Mr. R. N. Mukhija Elevated As President (Operations) Of L&T

Mumbai, December 29, 2004: Mr. R. N. Mukhija, Senior Vice President (Operations) and Member of the Board, Larsen & Toubro Limited (L&T), has been elevated as President (Operations), Electrical & Electronics Division (EBG), with effect from January 1, 2005.

Mr. Mukhija who has been associated with L&T since 1965, is in charge